



Leiden Oxford Programme

Restructuring Corporate Governance: the New European Agenda

Symposium at the Saïd Business School,
University of Oxford on March 4, 2005

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Universiteit Leiden
The Netherlands



Oxford
SAID BUSINESS SCHOOL

Key Themes

Corporate Governance remains one of the most hotly debated topics of the last decade. Extensive regulations and codes have now been introduced in response to perceived failures: are these responses justified? Are these codes appropriate? Do some codes perform better than others? Should institutions be more active in the governance of firms? Are still tougher rules required? How much does outside regulation undermine corporate performance? What are the right overall policies for Europe?

In this high level conference, leading academics will join with major figures from business, finance, and government to provide new insights on these issues. The views expressed will be provocative and outspoken, and form a lively basis for discussion. The aim is to clarify the factors underlying current developments, and the likely future direction of policy.

Provisional Programme

9.15 Coffee and Registration

9.45 Welcome Andrew Graham, Master, Balliol College, University of Oxford; former Economic Advisor to UK Prime Ministers

Dr Paul Flather, Secretary-General, Europaeum

A.W. Kist, President, Leiden University

10.00 Session I: ***Institutional Activism: Pros and Cons***
Chairman: Professor Dan Prentice, Allen and Overy professor of Corporate Law, University of Oxford; Fellow of Pembroke College, University of Oxford
Speakers:



Alistair Ross Goobey, Chairman, International Corporate Governance Network; Senior Advisor, Morgan Stanley



Sir Ronald Grierson, European Chairman,
Blackstone Group Ltd.; former CEO GEC, UK

11.30 Session II: ***Striking the Right Balance: Prescriptive v. Enabling Strategies***
Chair:



Professor Colin Mayer, Peter Moores professor of Management
Studies; Saïd Business School, University of Oxford

Speakers:



Morris Tabaksblat, Chairman, Reed Elsevier; author of
The Dutch Corporate Governance Code

Sir Christopher Bland, Chairman, BT (to be confirmed)

12.45 Lunch break

14.00 Session III: Round Table Discussion Groups

15.00 Coffee Break

15.30 Session IV: ***Which Model Works Better? Contrasting Anglo-American and European Models***

Chair: Chris Pierce, CEO, Global Governance Services Ltd.; former Director
of Professional Standards, Institute of Directors (UK);
author of "Handbook of International Corporate Governance"

Speakers:



Antonio Borges, Vice President, Goldman Sachs;
Chairman, European Institute of Corporate Governance



Guy Jubb, Head of Corporate Governance,
Standard Life Investments

16.45 Summary, Report backs, Recommendations

Professor Colin Mayer, Saïd Business School, Oxford University

Dr Paul Flather, Europaeum, Oxford University

Jonathan Rickford, Director, Company Law Centre, British Institute of
International and Comparative Law

17.15 Symposium Reception in Saïd Business School foyer

Summary information:

Location of the Symposium	Saïd Business School Park End Street Oxford OX1 1HP, UK
Date	Friday, March 4, 2005
Time	9.15 – 17.15 hrs.
Registration	Please see www.europaeum.org for details. Alternatively, please contact the organisation by e-mail: eurinfo@europaeum.ox.ac.uk .
Contributions	£ 260 / € 390 for corporate participants £ 100 / € 150 for academic, think tank and government £ 25 / € 40 for Oxford or Leiden university participants (limited places)

The amounts are to be made payable to the Europaeum by cheque or bank transfer.

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Contact Information:

The Secretary-General, Europaeum
99 Banbury Road
Oxford OX2 6JX UK
Tel: 00-44-1865-284480
Fax: 00-44-1865-284481
E-mail: eurinfo@europaeum.ox.ac.uk
website: www.Europaeum.org
www.leidenoxford.leidenuniv.nl